Emory + Children’s Pediatric Institute Overview

PEARLS

June 14, 2019
Emory + Children’s Pediatric Institute
Missions

Integration across clinical, research and teaching missions to leverage the strengths and attributes of each partner.

Clinical Mission
Managed by Children’s

Research Mission
Primarily Managed by Emory

Teaching Mission
Joint Management

The Pediatric Institute clinicians will provide exceptional care at Children’s.

The Pediatric Institute will have strategic oversight of the research and teaching missions as the primary academic engine.
To achieve its vision, the Pediatric Institute will partner with several organizations to promote pediatric research and teaching.
# Pediatric Center to Pediatric Institute

<table>
<thead>
<tr>
<th>Ownership</th>
<th>Pediatric Center of Georgia</th>
<th>50% Emory and 50% Children’s</th>
<th>Emory + Children’s Pediatric Institute</th>
<th>50% Emory and 50% Children’s</th>
</tr>
</thead>
<tbody>
<tr>
<td>Identity</td>
<td>Not cohesive</td>
<td></td>
<td>Joint naming convention</td>
<td></td>
</tr>
<tr>
<td>Employment</td>
<td>Employment is directly through Emory and Children’s</td>
<td></td>
<td>Pediatric Institute employs physicians and clinicians</td>
<td></td>
</tr>
<tr>
<td>Clinical</td>
<td>Managed by Children’s</td>
<td>Managed by Children’s</td>
<td>Managed by Children’s</td>
<td>Managed by Children’s</td>
</tr>
<tr>
<td>Faculty Status</td>
<td>Full rights and responsibilities at Emory</td>
<td></td>
<td>Full rights and responsibilities at Emory</td>
<td></td>
</tr>
<tr>
<td>Funding</td>
<td>Funding determined on an annual basis without long term funding plan</td>
<td>Establishes long term funding plan and financial principles</td>
<td>Establishes long term funding plan and financial principles</td>
<td></td>
</tr>
<tr>
<td>Governance</td>
<td>Oversight body</td>
<td>Governing body with equal representation</td>
<td>Governing body with equal representation</td>
<td></td>
</tr>
<tr>
<td>Industry Sponsored Clinical Trials</td>
<td>Managed by Emory and subcontracted to Children’s</td>
<td>Managed by Children’s</td>
<td>Managed by Children’s</td>
<td>Commitment to joint fundraising efforts</td>
</tr>
<tr>
<td>Philanthropy</td>
<td>No clear plan for joint fundraising</td>
<td></td>
<td>Commitment to joint fundraising efforts</td>
<td></td>
</tr>
</tbody>
</table>
# Member Structure

**As of September 1, 2018**

## Emory + Children’s Pediatric Institute Members

<table>
<thead>
<tr>
<th>Employer</th>
<th>Children’s</th>
<th>Pediatric Institute</th>
<th>Emory</th>
</tr>
</thead>
</table>
| **Physicians**      | Sibley Cardiologists (53 physicians)  
Note: Sibley is a wholly owned subsidiary of Children’s | Academic physicians (324 physicians)  | Exclusively Grady Physicians (20 physicians)  
Residents & Fellows (162 physicians)  
Faculty w/ <.80 ped cFTE (17 physicians on CSA) |
| **PhDs/PsyDs**      |                             | Clinical PhDs/PsyDs (29 psychologists) | Research PhDs (102 PhDs)                  |
| **Staff**           | Academic Administration, Teaching and Clinical Research Staff | No change from current state | Lab Staff and Departmental Support |

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**Note:**
- Sibley is a wholly owned subsidiary of Children’s.
- Academic physicians: (324 physicians)
- Exclusively Grady Physicians: (20 physicians)
- Residents & Fellows: (162 physicians)
- Faculty w/ <.80 ped cFTE: (17 physicians on CSA)
- Clinical PhDs/PsyDs: (29 psychologists)
- Research PhDs: (102 PhDs)
- Lab Staff and Departmental Support
Organizational Structure

Children’s Pediatric Institute Emory

Chief Academic Officer & DIO

Executive Director
Lucky Jain
Pediatric Academics Vision & Strategy, Mission Sustainability, Resource & Funding Allocation, Faculty MD Employment

DOP Chair

CEO
Dean SOM

COO SOM

CFO

CBO SOM

VP, Research & Academic Administration (Melinda Mathis)
PI Implementation, Children’s Academics Ops, Financial Management, Performance Reporting & Sustainability Monitoring, Across-Institutional Coordination

CRO
Clint Joiner

Director
Clinical Research
Stephanie Meissner

Director
Research Admin.
Sarah Marie Huban

Director
Teaching (GME)

Grants Accounting

MD Faculty Employment
GA Tech & Others
Director, Academic Finance
HR
IT & Other Support

MD Effort Management
Teaching (UME & DOP)
Basic & Transl. Research Performance Management, Reporting & Funding

Div. Business Management
Finance
HR
IT
RAS

Legend:
- Reporting Relationship
- Functional Area
- Support Relationship

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- Reporting Relationship
- Functional Area
- Support Relationship
What does this change mean for me?

• Who does this change impact?
• Where should I route my research?
  – Which studies do I submit to Children’s?
  – Which studies do I submit to Emory?
• How do I submit my studies?
• What do I need to do?
• Who can help me?
Who does this change impact?

• Emory faculty who transitioned to Pediatric Institute employment

• Children’s and Emory Research Administration
  – IRB
  – RAS
  – Children’s OSP and Grants Administration
  – Children’s Compliance
  – Emory and Children’s Effort Reporting
## Where should I route my research?

<table>
<thead>
<tr>
<th>Type of Study</th>
<th>Submit to Emory</th>
<th>Submit to Children’s</th>
</tr>
</thead>
<tbody>
<tr>
<td>Industry Sponsored Pediatric or Pediatric + Adult Clinical Trials (location not a factor)</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Industry Sponsored Adult-only Clinical Trials</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Children’s Oncology Group (COG) Funded Studies</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Investigator Initiated Funded Clinical Trials</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Federally Sponsored Research (i.e., NIH, FDA, CDC)</td>
<td>X</td>
<td></td>
</tr>
<tr>
<td>Research Sponsored by Foundations and other Supporting Agencies</td>
<td></td>
<td>X</td>
</tr>
<tr>
<td>Other Types of Studies</td>
<td></td>
<td>Contact Children’s/Emory</td>
</tr>
</tbody>
</table>

**The Pediatric Institute cannot receive a grant, contract, or gift award.**
How do I submit to RAS/ORA?

How do I submit?

Emory
https://redcap.emory.edu/surveys/?s=LHX5hbYReH

Children’s
https://redcap.choa.org/redcap/surveys/?s=ADJ3WMHYRD
How do I submit to the IRB?

Emory
http://irb.emory.edu/

Children’s
https://eirbchoa.huronresearchsuite.com
What do I need to do?

• Enhance understanding
• Work with your Research Administration Offices to make sure you submit to the correct institution
• Reach out with questions
What is on the horizon?

- Possible revisions to routing criteria for industry clinical trials (never say never!)
- New RAS Director for Pediatrics
- Working with OCR on DOP Clinical Trials: budget development and invoicing
- Personnel Service Agreement: method to invoice for CRCs rather than executing a subcontract
- Improving CTA transactions and operations between our institutions
## Who can help me?

<table>
<thead>
<tr>
<th>Children’s</th>
<th>Emory</th>
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<tbody>
<tr>
<td>Sarah Marie Huban</td>
<td>Bridget Wynn</td>
</tr>
<tr>
<td>Director, Research Administration</td>
<td>Clin Trials Pre-Awd Spc III (RAS)</td>
</tr>
<tr>
<td>E: <a href="mailto:sarahmarie.huban@choa.org">sarahmarie.huban@choa.org</a></td>
<td>E: <a href="mailto:bridget.wynn@emory.edu">bridget.wynn@emory.edu</a></td>
</tr>
<tr>
<td>P: 404-785-7477</td>
<td>P: 404-712-6693</td>
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<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Stephanie Meisner</td>
<td>Nadine Spring</td>
</tr>
<tr>
<td>Director, Clinical Research</td>
<td>Director, Clinical Research Services</td>
</tr>
<tr>
<td>E: <a href="mailto:stephanie.meisner@choa.org">stephanie.meisner@choa.org</a></td>
<td>E: <a href="mailto:nadine.spring@emory.edu">nadine.spring@emory.edu</a></td>
</tr>
<tr>
<td>P: 404-785-6453</td>
<td>P: 404-727-5234</td>
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<tr>
<td></td>
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<tr>
<td>Liz McCarty</td>
<td></td>
</tr>
<tr>
<td>Executive Admin &amp; Vice Chair for Administration</td>
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<tr>
<td>E: <a href="mailto:mmccar2@emory.edu">mmccar2@emory.edu</a></td>
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<tr>
<td>P: 404-712-8226</td>
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</table>
Questions?

• When the only Emory involvement in a study is coordinator effort, how does Emory charge the study/CHOA for coordinator effort (the study has budgeted items like questionnaires, consenting etc)?
• What is the expected length of time for completed contracts and budgets?